Regional Alignment of Forces
10 June 2014

Overall classification of this brief: UNCLASSIFIED
The Army’s Strategic Vision

The All-Volunteer Army will remain the most highly trained and professional land force in the world. It is uniquely organized with the capability and capacity to provide expeditionary, decisive landpower to the Joint Force and ready to perform across the range of military operations to Prevent, Shape and Win in support of Combatant Commanders to defend the Nation and its interests at home and abroad both today and against emerging threats.

CSA Strategic Priorities

Adaptive Army Leaders for a Complex World
- Individual toughness and fighting spirit
- Cultivate strategic perspective
- Broaden Leader Experiences

A Globally Responsive & Regionally Engaged Army
- Improve deployment processes
- Scaled, tailored for mission, savvy on local cultures
- Provide Joint / Unified enablers

A Ready and Modern Army
- Rebuild combined arms maneuver
- Soldier-centric modernization

Soldiers Committed to Our Army Profession
- Preserve the earned trust of American people
- Comprehensive Resiliency

The Premier All Volunteer Army
- Once a Soldier, Always a Soldier
- Strong Families → Strong Soldiers
RAF is an organizing principle to support CCMD requirements.

- Includes the Total Army—Active, Guard, Reserve
- Includes Assigned, Allocated, Service Retained-CCMD aligned (SRCA)
- Includes operations, operations support, force sustainment
- Includes the Institutional, Generating, and Operating forces

RAF training:

- Baseline of Decisive Action (CTC rotation)
- Augmented by CCMD-specific training requirements
- Augmented by Cultural, Regional, Language (CReL) training

RAF Employment

- Tailored as required (individuals/ teams/ units)
- Expeditionary/ Forward Presence
- Focus on PREVENT/SHAPE (Sustained Engagement)
- Prepared to WIN (Crisis Response/ MCO)
RAF Vignette 2025

CCMD Requirements Country X (ICW CoM)

Institutional Reform (MOD reform):
- Legal program
- Personnel Mgmt
- Veteran/family benefits
- PTSD program
- Training Center (Maneuver)

Operating Force (to support UN mission):
- Operational C2
- Infantry
- Logistics
- Riverine
- Intel
- CT

Small teams from a range of aligned units deploy to conduct Operational SFA - Intel - CT/Maneuver - Logistics

Elements present in Country X flow in to survey/est. C2 in country Y. Elements from other aligned forces rapidly aggregate for crisis response

CONUS-stationed RAF elements deploy to reinforce forward element response

Larger contingency response will leverage GRF and other CCMD aligned forces to respond as needed

Crisis resolved

JTF HQ, RAF and GRF Elements disaggregate RAF resumes theater campaign plan steady-state support

Theater requirements generated from coordination between DoS COM and CCDR Coordinated with allies and partners in the region
For Combatant Commands

- Responsive, whatever the mission
- Trained for range of military operations
- Mission-tailored to specific need
- Supports global integrated operations concept
  - CCMD/ASCC planning support
  - JTF capable headquarters
  - Consistently available

For Unified Action Partners/ Allies

- Supports COM/ country team objectives
- Improves coalition efforts (NATO/ ABCA)
- Leverages respective capabilities for burden sharing
- Enhances mutual organizational understanding
- Provides unique capabilities to support military institutional and infrastructure development

For Partner Security Forces

- Improves trust through sustained engagements
- Enhances institutional / operational partner skills
- Improves interoperability
- Provides opportunity to share best practices

For Personnel and Units

- Builds on years of experience working with partners
- Enhances expeditionary capability and agility
- Engages/ energizes leaders and soldiers
- Acts as a positive retention tool
- Provides purpose for home-station training focus

Conclusion

Benefits of Regional Alignment

Globally Responsive, Regionally Engaged
QUESTIONS?

- Lead Planner: LTC Charland (jason.a.charland.mil@mail.mil)
- Action Officer: LTC Derrick (david.a.derrick.mil@mail.mil)
- Action Officer: MAJ Gandy (colin.j.gandy.mil@mail.mil)

- RAF Portal: https://g357.army.pentagon.mil/SS/SSO/Pages/RegionallyAlignedForces.aspx
BACKUP
Institutional Capabilities prepared to support RAF
- Inst SPT Cell @ ASCCs
- AREC concept
- ACSP

RAF codified in policy, doctrine
- ASPG 14
- RAF EXORD/ FRAGO
- ACSP
- FM 3-22

Manning policy supports RAF policy
- SME Cadre (48s, 59s, 30s, 34s...MAVNI)
- Skills tracking/ talent mngt (CREL)

Program efficacy for Opn costs (SC/Named ops) synched with DA PEGs
- 1203 Authority

SMEs support RAF & CCMD training, planning, ops,

Forces equipped for expeditionary missions
- APS/ Equipment Sets review

Operational costs (SC/Named ops) properly budgeted for in POM

Cost informed reqts captured

United States Army is Globally Responsive and Regionally Engaged to support CCMD TCP objectives and GEF Endstates

End State

How? Institutionalizing RAF (Campaign Design)

Near Term (2012-14)

Mid Term (2014-20)

Long Term (out to 2025)

Institutional Army supports expeditionary employment

Soldiers/ Forces prepared for ROMO and trained for region/AOR

CREL training supports CCMD requirements

CreL training enhances mission planning and execution

End Strength

OEF

Dynamic presence established

RC force optimally aligned to support

Enablers aligned/ supporting CCMD requirements

EAB units aligned/ supporting CCMDs
- Corps
- Divisions
- RC DIV to Corps

Operating Forces

Enablers aligned/ supporting CCMD requirements

Active engagement established

FWD presence established

RC force optimally aligned to support within authorities

Habitual relationships established

Interoperable with allies and partners

Operational Forces

Generating Forces

DA training and readiness models established
- ARFORGEN
- RAF Comm. of Interest
- ASRC

CreL policy established
- Dagger University (unit)
- LREC strategy
- LREC policy

CREL training supports CCMD requirements

CCMD-specific training identified

CCMD-specific training policy codified

End State

CREL training enhances mission planning and execution

United States Army is Globally Responsive and Regionally Engaged to support CCMD TCP objectives and GEF Endstates

Forces optimally aligned and actively engaged in support of CCMD requirements
A Globally Responsive and Regionally Engaged Army

A Globally Responsive Army:

- Downsize, transition, and then sustain a smaller, but ready and capable Total Army that provides Joint and Combined forces with expeditionary and enduring landpower for the range of military operations and features unique competencies such as operational leadership, mobility, command and control, and theater logistics at all echelons.

- Rapidly deploy, fight, and win whenever and wherever our national interests are threatened.

- Maintain a responsive force posture and effective network of installations and capabilities at home and abroad to protect US interests and those of our Allies.

- Aggressively pursue improvements to deployment processes to eliminate institutional impediments and expedite movement of ready forces in response to Global Combatant Command requirements.

- Support the Joint Force with critical enablers such as aviation, intelligence, engineers, logistics, medical, signal, and special operations, both while enroute to, and operating within, expeditionary environments alongside Unified Action Partners.

A Regionally Engaged Army:

- Provide deployable and scalable regionally-focused Army forces task organized for direct support of Geographic and Functional Combatant Commands and Joint requirements.

- Shape and set theaters for regional commanders employing unique Total Army characteristics and capabilities to influence the security environment, build trust, develop relationships, and gain access through rotational forces, multilateral exercises, mil-to-mil engagements, coalition training, and other opportunities.

- Assure the readiness of forward deployed and rotational forces in support of the Defense Strategic Guidance.

- Deepen regional understanding in line with Regionally Aligned Forces by Soldiers, leaders, and units to sharpen tactical, operational and strategic planning and operations.

- Continue to improve Special Operations – Conventional Forces interdependence and integration in pursuit of a Prevent-Shape-Win strategy.