



Army Operating Concept



American Military Power is Joint Power

The Army both depends on and supports air and naval forces across the land, air, maritime, space and cyberspace domains.

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Purpose



To provide Uniformed and Civilian Leaders across the Army and its Joint, Interorganizational, and Multinational partners with an understanding of the Army's vision of future conflict as described in the *U.S. Army Operating Concept: Win in a Complex World*.

“Win in a Complex World, emphasizes ready land forces' importance for protecting our nation and securing our vital interests against determined, elusive, and increasingly capable enemies.”

- *General Raymond Odierno*



Agenda



- Future environment
- Missions
- Problem
- Solution



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Continuities of War



War is an Extension of Politics



War is Human



War is Uncertain



War is a Contest of Wills



Hybrid Strategies in a Complex Environment



AVOID



Hide in complex urban terrain

DISRUPT



Area Access/Area Denial strategies

EMULATE



Steal, copy, and adapt technology

EXPAND



Employ proxies and criminal networks

Future Forces Must: Shape, Defeat the enemy, Establish security, Consolidate gains



Future Environment



- Increased momentum of human interaction
- Capable, elusive adversaries
- Potential for enemy capability overmatch
- Proliferation of weapons of mass destruction
- Increasing importance of the space and cyberspace domains
- Dense urban areas
- Ease of technology transfer to state and non-state actors
- Transparency and ubiquitous media



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Missions



Prevent Conflict and Shape the Security Environment

- Maintain the foundation of theater capabilities; learn and anticipate
- Assure and strengthen partners; deter adversaries
- Sustain the ability to compel

Win Wars

- Conduct expeditionary operations
- Defeat and compel enemy forces and key actors
- Establish security and consolidate gains

Regional Engagement, Global Response, Sustained Security



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Military Problem



Given both the continuities in the nature of war and the changes anticipated in the future operational environment...

How does the Army conduct joint operations promptly, in sufficient scale, and for ample duration to prevent conflict, shape security environments, and win wars?

The Army cannot predict who it will fight, where it will fight, and with what coalition it will fight. To win in a complex world, Army forces must provide the Joint Force with multiple options, integrate the efforts of multiple partners, operate across multiple domains, and present our enemies and adversaries with multiple dilemmas.

- GEN David Perkins



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AOC Purpose



- Describes how future Army forces, as part of joint, interorganizational, and multinational efforts, operate to accomplish campaign objectives and protect U.S. national interests.
- Describes the Army's contribution to globally integrated operations.
- Recognizes the need for Army forces to provide foundational capabilities required by the Joint Force.
- Describes contribution to projecting power onto land and from land across the air, maritime, space, and cyberspace domains.
- Remains grounded in a vision of future armed conflict that considers national defense strategy; missions; emerging operational environments; advances in technology; and anticipated enemy, threat, and adversary capabilities.
- Guides future force development through the identification of first order capabilities that the Army must possess to accomplish missions in support of policy goals and objectives.



Central Idea



Conduct *Joint Combined Arms Operations* to:

- Protect the homeland and engage regionally
- Create multiple options for responding to and resolving crises
- Maneuver from multiple locations and across domains
- Exercise mission command
- Integrate joint, interorganizational, and multinational capabilities
- Defeat enemy organizations, control terrain, and secure populations
- Preserve joint force freedom of movement and action
- Seize, retain, and exploit the initiative

Defeat enemies , establish security, consolidate gains, and achieve sustainable outcomes



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<http://www.tradoc.army.mil/tpubs/pams/TP525-3-1.pdf>

