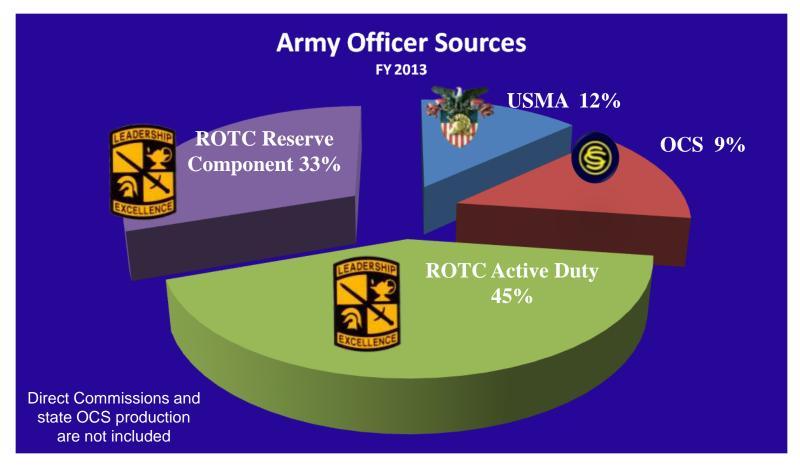






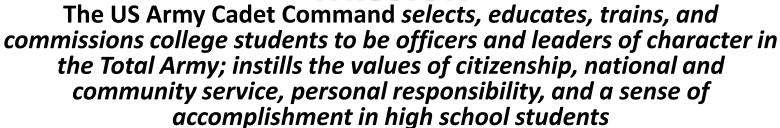
Becoming an Officer





Army Commissioned Officers are educated professionals of character who lead Army units and plan Army operations. They are experts in their field and are held to the highest standards of ethics and conduct. The Officer Corps is accountable to the President of the United States and the American People for the Army and for the successful accomplishment of its missions.

Mission



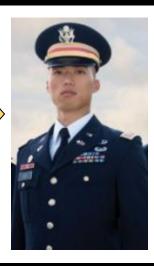


" Talented / Critical Thinker"

Scholar Athlete Leader

Leader Development

Recruit Develop Retain Commission



We Seek

Cadet Command Vision

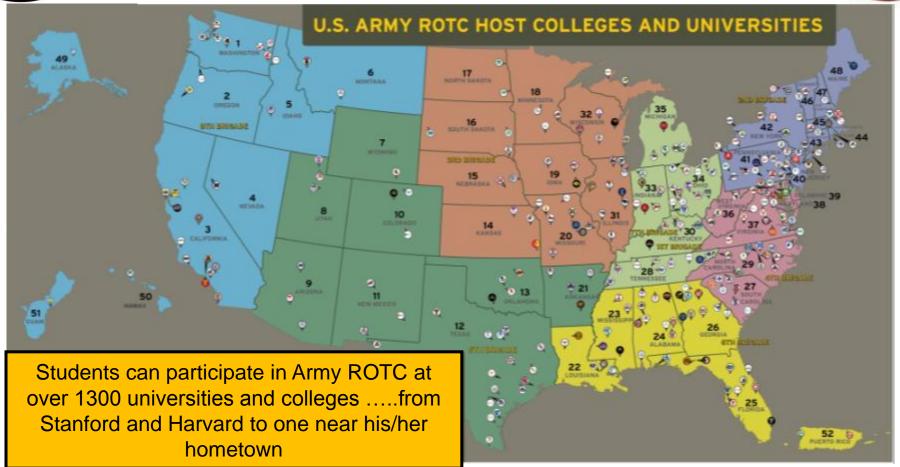
USACC is America's preeminent leadership program, academically unrivalled, sought out by students, staffed by master level development professionals, and achieving the requirements and expectations of the US Army

Warrior Leader



US Army Cadet Command





Army Senior ROTC
275 Host Universities
1,066 Partnership Universities
Approx. 33,000 Senior Cadets

US Army Cadet Command
7 Regional Brigades
1 Military College Brigade
275 Battalions

<u>Hosts:</u> Have a PMS and an assigned detachment.

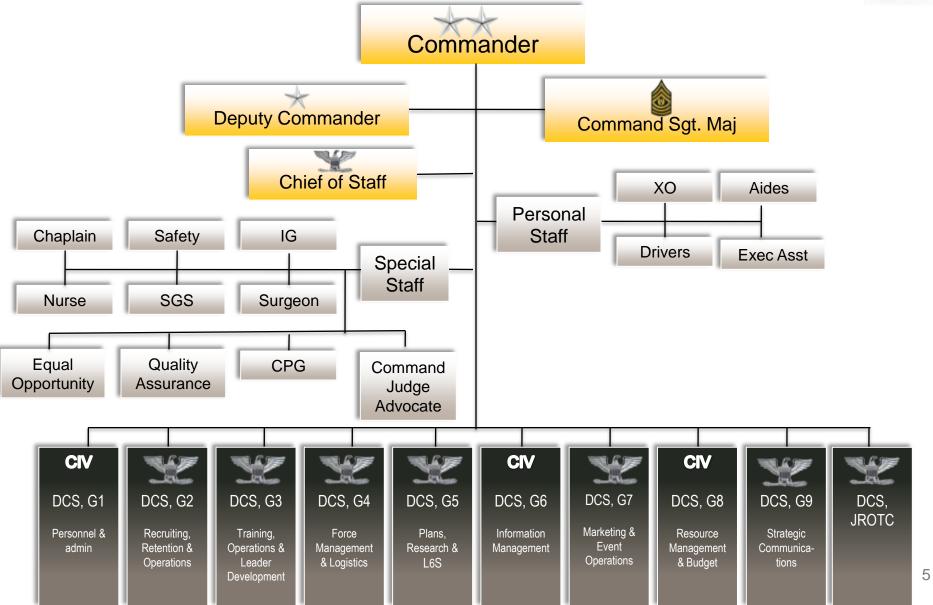
<u>Partners:</u> Provide support to a host

<u>Affiliated</u>: Students travel to host





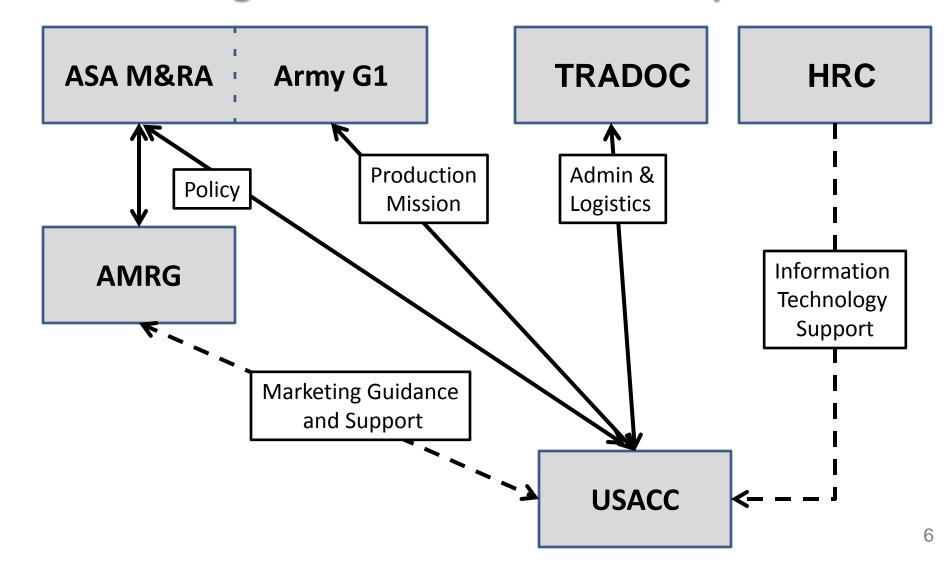
Cadet Command Staff







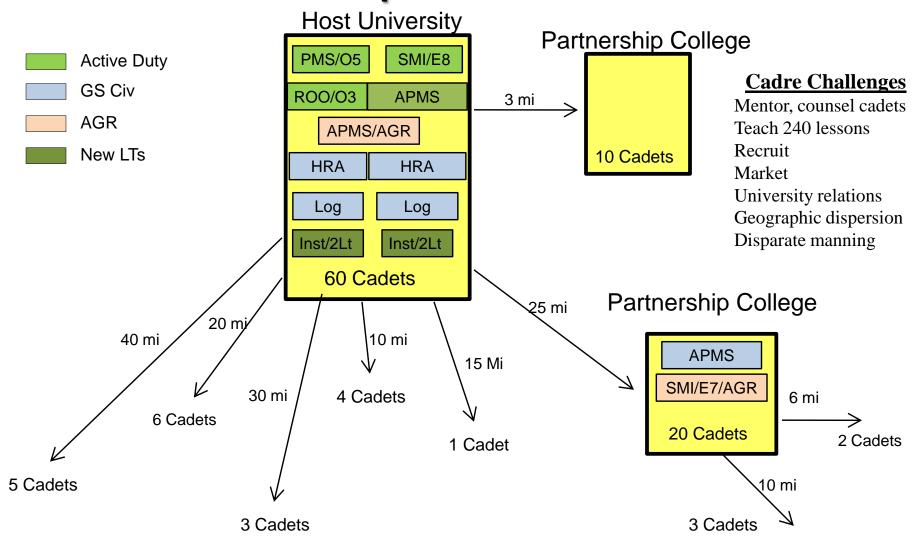






The ROTC Battalion – A Complicated Business







ROTC Today



U.S. Army Cadet Command

- 275 host universities
- 1,066 partnership universities

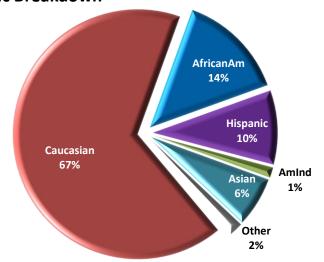
35,096 Cadets

- 15,667 (45%) under contract
- 11,005 (31%) on scholarship
- 7,786 (22%) female

Cadre Assigned: 3419

- 20% Officer
- 20% EM
- 60% Gov't Civilian

ROTC Ethnic Breakdown

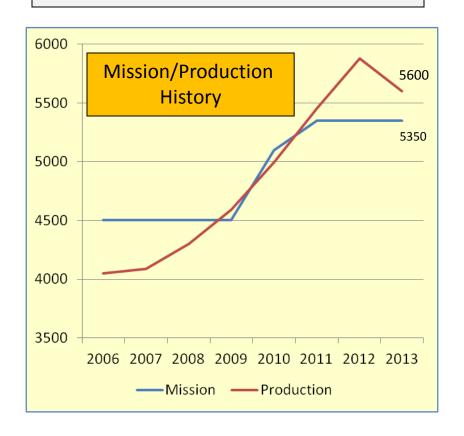


FY14 Commission mission

Total ROTC 5,350

- Active 2,860
- ARNG 1,470
- USAR 845
- Nurse 175

We expect to commission 5,486 cadets in 2014



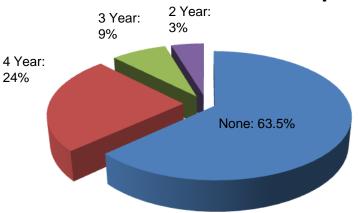


Army ROTC Scholarships



- We are the largest grantor of college scholarships in the United States
- In FY13 we gave scholarships to just over 12,000 students totaling \$240 million
- Scholarships can be for 2, 3, or 4 years (competitive)
 - Money can be for tuition or room & board (not both by law)
- Scholarships students also qualify for \$1,200 for books/supplies
- And a monthly stipend of \$300, \$350, \$450, and \$500, depending on year

Cadets on Scholarship



Scholarship Winner Profile

| | 2015 | 2016 | 2017 |
|------------------------------|------|------|------|
| Top 5% of Class | 48% | 46% | 44% |
| Top 25% of Class | 85% | 83% | 81% |
| Honor Society | 49% | 46% | 47% |
| Mean SAT (Reading + Math) | 1267 | 1254 | 1246 |
| High School GPA | 3.7 | 3.6 | 3.6 |



Summer Training



Leader Development & Assessment Course (>>CLC)

Mission:

To evaluate, train and develop junior officer leadership ability



- Evaluates leadership potential, reinforces warrior skills
- •29 Days of training and assessment at FT Knox, KY
- 6,052 participated in FY13; 6200 will participate in FY14

Leader's Training Course (>>CIET)

Mission:

To qualify and motivate Cadets for lateral entry into Senior Reserve Officers' Training Corps.



- 28 Days of training at Fort Knox, KY
- Introduces cadets to Warrior ethos and Army values
- 1506 in FY13; Over 1500 will participate in FY14.

Culture and Language Training





Cadet Overseas LREC Leader Development

- Cadet month long deployments in support of CCMD Security Cooperation Lines of Effort
- 1,400 Cadets selected for Summer 2014 missions
 On-Campus Foreign Language Programs
 Cadets can earn a Culture and Language bonus of up to \$3K annually:
- More than 1,500 Cadets complete 2,200 Strategic Foreign Language courses annually earning the Culture and Language Incentive Pay CLIP bonus

Cadet Practical Field Training (CPFT)

Cadet Leader Training

(1,299 in FY13, 900 in FY14)

Military Schools

(1,100 in FY13, 11940 in FY14)

Internships

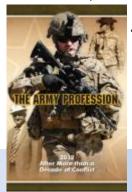
(380 in FY13, 450 in FY14)



USACC Strategic Plan



"This unprecedented holistic review... to shape the Army of 2020"



The Army Profession

The Army Training Strategy

The Army
Training Strategy

"Leadership development must inculcate the ideals ...to operate independently in more dynamic environment"



The recommend of the comment of the

2012 Army Strategic Planning Guidance

"...Reinvigorate Leader Education....increases the rigor, relevance, and effectivenessInvest in Individual Learning Infrastructure. This requires investment"

Army Leader Development Strategy

2013

Army

Doctrine

2015

and Imbue the Army Profession"

"Major Objective 1: Develop Army Leaders



TRADOC Strategic Plan



USACC Strategic Plan



"Commission officers and leaders of character who are agile and adaptive, possess critical thinking and problem solving skills,"



Cadet Command Bold Transformation



Basic Officer Leader Development (BOLD) Transformation is an evolution in recruiting, educating and training the Army's future officers to meet the expectations and requirements for the Army of 2020.

Leader Development Transformation

In order to prepare cadets for the increasingly complex environment of the 21st Century,
 Cadet Command is changing its development program to focus on teaching cadets "how,"
 rather than "what "to think. 22 hours of on-campus instruction will shift to a new summer
 training event, permitting increased classroom emphasis on ethics and critical thinking.

Leader Development and Assessment Course Relocation

 Cadet Command moves its Capstone Training event from Joint Base Lewis-McChord, WA, to Ft. Knox, KY. In addition to saving \$9 million per year, this also enables the Command to improve the cadet developmental experience significantly.

Command Re-Posturing

 Cadet Command plans to realign resources to increase its presence in core and growth regions such as New York, Chicago, and Los Angeles.

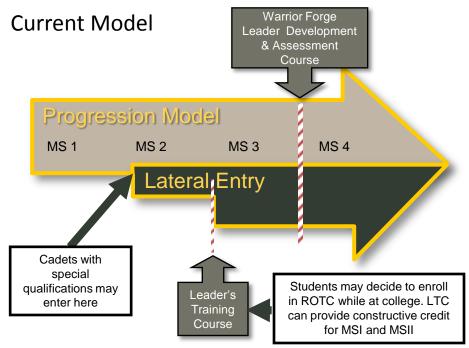
Manning Initiatives

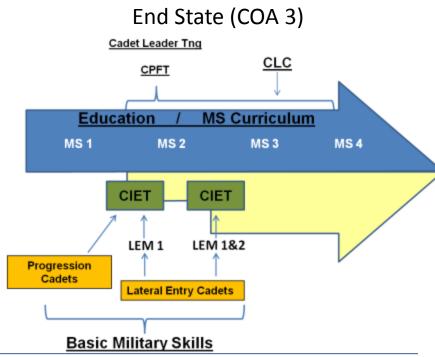
 Cadet Command plans to "re-green" by increasing its active component authorizations and replacing some of its civilian cadre with soldiers newly available as a result in drawdown of deployments. This will leverage the Army's combat experience to help develop new leaders.



Leader Development Model







Transformation Method

- Cadet Initial Entry Training (CIET):
 - All Cadets attend CIET except those with prior service experience (28 Day Basic Military Skills)
 - MS3 Cadets serve as leader / trainers
- Complete Transformation of LDAC to Cadet Leader's Course (CLC):
 - Multi-echelon squad and platoon level training events attended by all Cadets
- On-campus curriculum:
 - Balanced / enhanced MSI-IV curriculum
 - Incorporate Lateral Entry Module (LEM) into Lateral Entry process

Outcome: Improved Leader Development

- Creating a BCT like summer training event (CIET) attended by all Cadets results in:
 - Standardized Basic Military Training event that reduces variance of Cadet proficiency of basic military skills
 - Opportunity to improve / redesign on-campus curriculum to achieve higher level learning



Curriculum Hours

Train to Lead

Curriculum Transformation

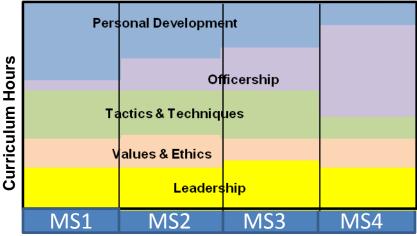


Current Curriculum

Personal Development Tactics & Techniques Values & Ethics Leadership Officership MS1 MS2 MS3 MS4

- Focuses on "What to Think"
- Educational Theory Behavioral
- · Task, Condition, Standard orientation
- Stresses Assessment on Tasks
- Content heavy on tactics and techniques at the expense of other tracks

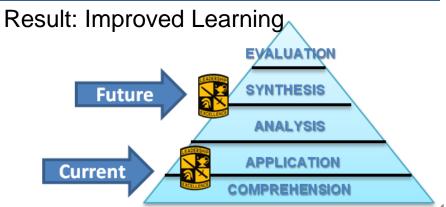
Future Curriculum



- Focuses on "How to Think"
- Educational Theory Constructivism
- ASLTE Socratic Teaching Method on Outcomes

Transformation Method

- Increase MSI/MSII credit hours
- MS Curriculum tailored to Cadet developmental needs
- Re-allocate and re-balance curriculum hours
- Increase critical thinking and problem solving
- · Improve values and ethics training
- Improve cadre preparation and education



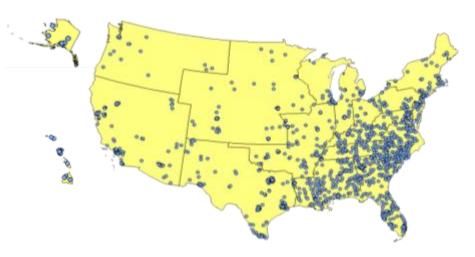


Junior ROTC



Goals

- Promote citizenship
- Develop leadership
- Effective communications
- Improve physical fitness
- Provide incentive to live drug-free
- Strengthen positive self-motivation
- Provide perspective of military service
 - Train to work as a team member
- Inspire Cadets to graduate from high school and make it to the next level



High School

| Quality Indicators SY 11-12 | | | |
|-----------------------------|--------|--------|--|
| CATEGORY | SCHOOL | JROTC | |
| Attendance | 90.29% | 93.54% | |
| Graduation | 83% | 93.9% | |
| Indiscipline | 5.2% | 1.7% | |
| Drop Out | 8% | <1% | |
| GPA | 2.72 | 2.91 | |

National Competitions

- Leadership and Academic Bowl
 - Air Rifle
 - Precision Drill
 - Raider Challenge

USACC awarded 2538 ROTC scholarships*:

823 / 32.4% - All JROTC services 271 / 10.7% - Army JROTC Cadets



TOTAL of 8.5M Community Service Hours in 2012!

Approximately 20% of Cadets *express interest* in the military as a career option